

51WA

2 April 1971

MEMORANDUM FOR: Director of Training

SUBJECT : Weekly Report of School of Intelligence and
World Affairs No. 13, 26 March - 1 April 1971

COURSE ACTIVITY

Intelligence Production Course

The IPC this time will be different from any previous running in that it will include seven non-CT students, each from a different office in the DDI. The number of CTs in the class, which was originally eight, is now down to five. The course is being given in much the same way as previous IPCs, to enable the non-CTs and their supervisors to evaluate the course as part of the process of developing DDI professionals. It will begin on 12 April and last eight weeks.

BRIEFING ACTIVITIES

1. Internal Briefings

On Wednesday, 31 March, 3 Vietnamese language specialists with operational potential working on contract were briefed by [REDACTED] on Communist doctrine and programs, and by [REDACTED] on Communist organization and fronts.

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On Friday, 2 April, an American under non-official cover destined for Africa was briefed by [REDACTED] on Communist programs and tactics, and by [REDACTED] on Communist organization and the international movement.

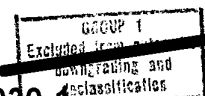
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2. External Briefings

On 26 March, [REDACTED] spoke to the 40 students in the DIS National Senior Intelligence Seminar on the intelligence process in the USIB Conference Room. The focus was on writing draft estimates, followed by work with the Arab-Israeli estimate and its conclusions.

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On 29 March, at FSI, [REDACTED] presented a program on CIA to 19 students in the Basic Course for FSOs.

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On 31 March, at NSA, [REDACTED] spoke on NIEs to 50 students in the National Senior Cryptologic Course.

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On 1 April, at the [REDACTED] s General Course, [REDACTED] spoke to 36 students on Communist programs.

3. Senior Official

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At the April meeting of the Langley Kiwanis Club, Howard Osborn will give the "Policeman of the Year" award to a policeman from the Langley substation of the Fairfax Police. He is not giving a talk on CIA, but will, as Director of Security, express the Agency's appreciation for the fine cooperation it has received from the Fairfax Police. One of Mr. Osborn's aides relayed the above information, and asked what coordination was called for under [REDACTED]. [REDACTED] told him that his phone call provided the coordination. 25X1A9a

OTHER ACTIVITIES

1. Joint Area-Language Roundtable

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The first joint meeting of the Area and Language Training Roundtables in more than five years will be held at 1000 hours on Thursday, 27 May, at FSI. It will be hosted by Dean James Frith of the Foreign Service Institute's School of Language Studies. [REDACTED] Chairman of the Area Training Roundtable, has notified AC/LTS and will pass along to [REDACTED] the names of other Agency persons who express an interest in attending this special meeting.

The area group wants to explore with the language group their common or related interests to focus on more effective personal performance in foreign environments.

2. Request to Help Police

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An ORD project security officer, [REDACTED] called Dan [REDACTED] 29 March to ask whether we had courses on how to analyze and produce. He was inquiring on behalf of an ORD sometime contract employee, a specialist in "human factor" analysis, who is also a member of the Governor's Committee for Law Enforcement in California. This individual is concerned with the vast

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quantity of information collected by law enforcement bodies and their inability to organize and process it into "intelligence." Dan informed [REDACTED] that his best bet might be to contact [REDACTED] former Director of OCI and now a consultant to the Department of Justice on intelligence in police work. [REDACTED] is familiar with the California problem and is preparing a manual for use by such groups.

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3. Cross-Cultural Help

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[REDACTED], of [REDACTED]/AF, called [REDACTED] on 30 March for instructional materials related to cross-cultural communication. [REDACTED] is preparing for an assignment where he will provide operational guidance to neophyte staff agents. This is the first time a CS component has levied such a requirement upon us. [REDACTED] said he was seeking means to help his three American charges gain a better understanding of their problems in dealing with Africans.

4. Course Materials Up-dated

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Several important study guides used extensively in SIWA courses and briefings have been up-dated by [REDACTED]. These include guides on The Organization of CIA, the USIB Committees, and the USIB and the Intelligence Community.

5. Advanced Briefing Planning

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On 29 March, [REDACTED] Inc., outlined for OTR an offer of contract assistance in planning and presentation of high-level briefings. His company has successfully completed 80 - 100 presentations for a number of Federal agencies and most of these have included every aspect of briefing -- planning, preparation of script, visual aids and support during the delivery. [REDACTED] was recommended to OTR by [REDACTED], ORD, who felt this company might be of some help in OTR's training courses. SIWA representatives who attended the briefing felt that this company could be kept in mind for possible use by top-echelon Agency officials who might need tutorial assistance in preparing in-depth briefings.

6. SIWA Publications

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We have sent [REDACTED], in the Office of the Legislative Counsel, a copy of [REDACTED] 1964 ICAF book on National Intelligence, and his 1967 OTR-published book, Intelligence for National Policy. This was in response to a request from a senator for unclassified information on USIB and the Intelligence Community, which [REDACTED] transmitted to DD/TR. In transmitting these books we cautioned [REDACTED] about the classification and dissemination restrictions placed on the 1967 book,

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and appended a copy of [REDACTED] memo to D/TR which gave the background on these restrictions and recommended their removal. Partly as a result of this request, DD/TR has 25X1A9a instructed [REDACTED] to see ADD/S personally about the [REDACTED] text to try to have it declassified after removal of the final section.

7. Systems Approach to Training

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On 29 March, at George Washington University, [REDACTED] heard a presentation by Dr. Leonard Silvern, authority on the systems approach to training. Dr. Silvern described a new, imaginative training model of adult education being introduced into the Federal prison service. His approach includes a system of eight planning stages and built-in feedback throughout.

8. Association of Asian Studies

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[REDACTED] attended a number of symposiums and panel discussions at the annual meeting of the Association of Asian Studies. Many sessions were on topics of interest; sessions on contemporary China and Southeast Asia were overflowing. Sessions on the tradition of radicalism among Japanese youth and on the role of women in South and Southeast Asia today were also of considerable interest. [REDACTED] spotted a couple of prospects for use in our programs. [REDACTED] found a number of good scholars but few who made a very dynamic presentation.

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9. Personnel Training

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[REDACTED] attended the AID Population Seminar at Airlie House, 29 March - 1 April.

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[REDACTED]
Chief, School of Intelligence
and World Affairs

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